FORSYTH COUNTY BOARD OF COMMISSIONERS				
MEETING DATE: _	June 11, 2020		AGENDA ITEM NUMBER:	1
		E FY 2020-2021 FORS HELD AND CLOSE	SYTH COUNTY BUDGET ORDI D ON JUNE 8, 2020)	NANCE
COUNTY MANAGER	'S RECOMMENDATIO	N OR COMMENTS:		
SUMMARY OF INFO	RMATION:			
ATTACHMENTS:	X YES	NO		
SIGNATURE:	COU	JNTY MANAGER	DATE:	

FORSYTH COUNTY, NORTH CAROLINA 2020-2021 BUDGET ORDINANCE

BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF FORSYTH COUNTY AS FOLLOWS:

SECTION 1. REVENUES AND APPROPRIATED FUND BALANCES. It is estimated that the revenues and appropriated fund balances of the funds as listed below will be available during the fiscal year beginning July 1, 2020, and ending June 30, 2021, to meet the appropriations as set forth in Section 2. All fees, commissions, and sums paid to or collected by any County official, officer, employee, or agent for any service performed by such official, officer, employee, or agent in his official capacity shall inure to the benefit of the County and become County funds.

GENE	RAL FUND		
TAXES	S	\$ 351,799,724	
LICENSES & PERMITS		825,100	
INTERGOVERNMENTAL		42,743,004	
CHARGES FOR SERVICES		24,397,097	
EARNINGS ON INVESTMENTS		350,000	
OTHER REVENUES		10,659,282	
OTHER FINANCING SOURCES		2,986,564	
APPROPRIATED FUND BALANCES SCAAP Rollover Environmental Assistance and Protection Behavioral Health General County Unreserved	418,625 353,000 615,000 11,718,148	<u>13,104,773</u>	
GENERAL FUND REVENUES AND APPROPRIA	TED FUND B	ALANCES	\$ 446,865,544
LAW ENFORCEMENT EQUITABLE D	DISTRIBUTION	N SPECIAL REV	ENUE FUND
APPROPRIATED FUND BALANCE			\$ 183,374
EMERGENCY TELEPHONE S	YSTEM SPEC	IAL REVENUE	FUND
INTERGOVERNMENTAL (E-911 SURCHARGE) APPROPRIATED FUND BALANCE		347,567 688,096	\$1,035,663
O. MOSER SPEC	CIAL REVENU	E FUND	
EARNINGS ON INVESTMENTS APPROPRIATED FUND BALANCE		1,000 49,000	\$50,000
CAPITAL F	RESERVE FUI	<u>ND</u>	

TRANSFER FROM GENERAL FUND	66,582,475	
APPROPRIATED FUND BALANCE	4,185,269	\$70,767,744

DEBT SERVICE FUND

INTERGOVERNMENTAL TRANSFER FROM CAPITAL RESERVE FUND

\$4,845,146 \$62,001,535

TOTAL REVENUES AND APPROPRIATED FUND BALANCES

<u>\$585,749,006</u>

\$66,846,681

SECTION 2. APPROPRIATIONS. The following amounts are hereby appropriated to the County Manager for the operation of the Forsyth County Government and its departments and agencies for the fiscal year beginning July 1, 2020, and ending June 30, 2021. In administering the programs authorized under this ordinance, the County Manager is authorized to make transfers from one appropriation (including Contingency) to another within the same fund or financial plan. Any such transfer shall be reported to the Board of Commissioners at its next regular meeting and shall be recorded in the minutes of that meeting. Appropriations for land and new buildings included in this Ordinance may be expended only after approval by the Board of Commissioners.

Subject to a pre-audit certificate thereon by the Chief Financial Officer, if applicable, and approval as to form and legality by the County Attorney, the Chairman of the Board of Commissioners, or the County Manager and/or his designee, in coordination with the Clerk to the Board are hereby authorized to execute the necessary documents and agreements and any amendments thereto on behalf of Forsyth County within funds included in the Budget Ordinance for the following purposes: (1) Grant agreements for County, City, State, or Federal funds to public and nonprofit organizations; (2) Leases with Forsyth County, as Lessee, of normal and routine business property where the annual rental of each is not more than \$50,000; (3) Consultant, professional, license, maintenance service, and other routine business agreements where the annual compensation of each is not more than \$50,000; (4) Purchase of software, apparatus, supplies, materials, information technology equipment and other equipment where formal bids are not required by law; (5) Applications and agreements for acceptance and distribution of State, Federal, public, and non-profit organization grant and other funds, and funds from other governmental units or other entities for services to be rendered; (6) Construction or repair work where compensation is not more than \$300,000; (7) Liability, health, life, disability, casualty, property, workers compensation or other insurance contracts or retention and faithful performance bonds (in addition to the bonds for the Sheriff and Register of Deeds); (8) Agreements authorizing payment for court ordered placements of juveniles not in the custody of the Department of Social Services for which the County has been given prior notice; (9) Agreements for the care, maintenance and support of juveniles in the custody of the Forsyth County Department of Social Services; (10) Fee or income generating contracts without regard to the amount generated; (11) Agreements discussed and agreed to in the budget adoption processas specifically listed in appendix A of the budget ordinance; and (12) Agreements to pay amounts ordered by court or to settle Workers' Compensation claims.

Appropriations for the Winston-Salem/Forsyth County Schools are subject to allocation by purpose, function, and project as shown below. Increases or decreases in the amount of County Current Expense and Capital Outlay appropriations allocated to a purpose, function, or project for the Winston-Salem/Forsyth County Schools of 25% or more must receive the prior approval of the Board of Commissioners. If any amendments to these appropriations are required to reflect changes in State or Federal funding, such amendments shall be submitted by the School System to the County on or before October 15, 2020.

In addition to the Behavioral Health Services appropriations set forth below, the County hereby appropriates the following amounts for behavioral health services: \$92,408 in the Sheriff's Office for a Mental Health Professional added to the Law Enforcement Detention Center medical contract, \$731,503 in Emergency Services for the Mobile Integrated Health Program, and \$565,584 in Public Health for the Stepping Up Program and the Polysubstance Crisis Program. For Fiscal Year 2020-21, the total annual County appropriation for behavioral health services is \$4,026,677.

GENERAL FUND

EMERGENCY MANAGEMENT		430,780
INTERAGENCY COMMUNICATIONS		1,011,603
SHERIFF	57,897,090	
Animal Services	2,389,648	60,286,738
EMERGENCY SERVICES		20,028,705
COURT SERVICES		396,732
ENVIRONMENTAL ASSISTANCE AND PROT	ECTION	2,396,034
BUILDING INSPECTIONS		344,510
MEDICAL EXAMINER		318,250
BEHAVIORAL HEALTH SERVICES		2,637,182
PUBLIC HEALTH		25,882,855
AGING SERVICES		613,530
SOCIAL SERVICES		44,918,670
YOUTH SERVICES		1,405,852
N.C. COOPERATIVE EXTENSION SERVICE		1,331,583
FORSYTH TECHNICAL COMMUNITY COLLE		
Current Expense Capital Outlay	\$ 10,314,164 <u>455,000</u>	10,769,164
WINSTON-SALEM/FORSYTH COUNTY SCHO	DOLS	
Instructional Programs		
Regular	\$48,384,315	
Special Population	5,799,985	
Alternative School Leadership	1,811,386 10,801,476	
Co-Curricular	3,648,134	
School Based Support	17,370,706	
Total Instructional Programs	\$87,816,002	
Support Services	¢4 705 000	
Support and Development	\$1,785,832	
Special Population Support	537,931	
Alternative Programs Support Technology Support	206,212 1,900,802	
Operational Support	23,499,158	
Financial and Human Resources	5,354,886	
Accountability	915,417	
System-Wide Pupil Support	1,297,899	
Policy, Leadership & Public Relations	2,943,351	
Total Support Services	\$38,441,488	
Ancillary Services	0 070 040	
Community Services	\$372,246	
Nutrition Services Total Ancillary Services	11,159 \$383, <i>405</i>	
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Non-Programmed Charges Charter Schools Capital Outlay Regular Operational Support Transfer to 2020 Schools Maint. CPO Total Capital Outlay	\$6,048,179 \$839,608 3,126,848 1,735,000 \$5,701,456	138,390,530
LIBRARY		8,063,416
PARKS		8,401,072
COMMUNITY AND ECONOMIC DEVELOPMENT Transfer to 2021 Housing GPO	3,593,681 <u>47,588</u>	3,641,269
BUDGET & MANAGEMENT		541,231
MANAGEMENT INFORMATION SERVICES		6,622,963
FINANCE		2,633,076
GENERAL SERVICES		14,702,426
HUMAN RESOURCES		1,324,855
PLANNING & DEVELOPMENT SERVICES		1,456,860
PURCHASING		142,310
MAPFORSYTH		665,031
AIRPORT		2,533,506
ATTORNEY		1,785,521
BOARD OF ELECTIONS		1,790,468
COUNTY COMMISSIONERS & MANAGER		1,215,558
REGISTER OF DEEDS		1,427,284
TAX ADMINISTRATION		7,415,456
SPECIAL APPROPRIATIONS		1,018,475
NON-DEPARTMENTAL Transfer to the 2020 Motive Equip. CPO Transfer to Capital Reserve Fund General Contingency County-wide Salary Savings Other Services & Adjustments Employee Salary Adjustments Prior Year Encumbrances	$\begin{array}{c} 1,450,000\\ 66,582,475\\ 800,000\\ (3,000,000)\\ 2,055,386\\ 634,188\\ \underline{1,800,000}\end{array}$	70,322,049

GENERAL FUND APPROPRIATIONS

\$446,865,544

LAW ENFORCEMENT EQUITABLE DISTRIBUTION	SPECIAL REVENUE FUND
TRANSFER TO GENERAL FUND	\$ 183,374
EMERGENCY TELEPHONE SYSTEM SPEC	IAL REVENUE FUND
PROJECTS	\$ 1,035,663
O. MOSER SPECIAL REVENU	E FUND
ASSISTANCE TO THE ELDERLY	\$50,000
CAPITAL RESERVE FUN	ID
TRANSFER TO DEBT SERVICE FUND BUDGET RESERVE	\$62,001,535 \$ 8,766,209 \$70,767,744
DEBT SERVICE FUND	
DEBT SERVICE	\$66,846,681
TOTAL APPROPRIATIONS	<u>\$585,749,006</u>

<u>SECTION 3. CONTINGENCY</u>. Contingency funds shall be used only for unanticipated fiscal requirements affecting the continuing operations of departments of County government.

SECTION 4. COMPENSATION AND ALLOWANCES OF ELECTED OFFICIALS. The salaries of elected officials, including County Commissioners, the Sheriff, and the Register of Deeds, are adjusted effective July 1, 2020, in accordance with the average performance adjustment for eligible regular employees. The compensation for the Board of Commissioners shall be as follows:(1) For the fiscal year beginning July 1, 2020, and ending June 30, 2021, compensation for the Chairman shall be \$1,065 bi-weekly; compensation for the Vice-Chair shall be \$990 bi-weekly; and compensation for other Commissioners shall be \$915 bi-weekly. (2) In-county travel and expense allowance is included in the annual compensation for each Commissioner. (3) Out-of-county travel and expenses shall be reimbursed to each Commissioner in accordance with actual expenses incurred consistent with prevailing County policy. (4) Fringe and related benefits will be furnished in accordance with funds budgeted.

SECTION 5. SHERIFF'S AND REGISTER OF DEEDS' EMPLOYEES. Pursuant to the provisions of N.C.G.S. 153A-103, the Sheriff and the Register of Deeds have the exclusive right to hire, discharge, and supervise the employees in their respective offices, subject to legal limitations, and each deputy appointed by the Sheriff and the Register of Deeds shall serve at the pleasure of the Sheriff and the Register of Deeds respectively; however, the Board of County Commissioners shall fix the number of employees in the offices of the Sheriff and the Register of Deeds, subject to the Board's further authority to review the use and necessity of the Sheriff's and the Register of Deeds' vacant positions, in any manner, including but not limited to, the County's vacancy review process. The total number of authorized full-time positions in the Sheriff's Office may not exceed 588 and the total number of authorized part-time positions in the Sheriff's Office may not exceed 25. Of the total authorized positions in the Sheriff's Office may not exceed 25. Of the total authorized positions in the Sheriff's Office may not exceed 25. The total number of authorized full-time positions in the Sheriff's Office may not exceed 25. Of the total authorized positions in the Sheriff's Office may not exceed 25. Of the total authorized positions in the Sheriff's Office may not exceed 25. Of the total authorized positions in the Sheriff's Office may not exceed 25. Of the total number of authorized full-time positions in the Register of Deeds Office may not exceed 20 and the total number of authorized full-time positions in the Register of Deeds Office may not exceed 1.

SECTION 6. AD VALOREM TAX LEVY. There is hereby levied for the fiscal year beginning July 1, 2020, and ending June 30, 2021, an ad valorem property tax on all property having a situs in Forsyth County as listed for taxes as of January 1, 2020, at a rate of \$0.7435 on each one hundred dollars (\$100) assessed value of such property pursuant to and in accordance with the Machinery Act of Chapter 105 of the North Carolina General Statutes and other applicable laws. Property shall be assessed at one hundred percent (100%) of its true value. The estimated revenues from the ad valorem property tax set out in Section 1 of this ordinance are based on an estimated collection rate of ninety-eight and ninety-three hundredths percent (98.93%) of the levy.

SECTION 7. DEBT LEVELING PLANS. It has been the resolve of the Board of County Commissioners that establishing a financial plan for the payment of debt is a fiscally responsible method of managing the tax implications of approved debt issuances.

Forsyth County established the following financial plans for existing debt:

- Four and fifty-one hundredths cents (4.51¢) of the \$0.7435 tax rate is designated solely for the Education Debt Leveling Plan.
- Fifty-seven hundredths cents (0.57¢) of the \$0.7435 is designated solely for the 2016 Library Debt Leveling Plan.
- Two and nine tenths cents (2.9¢)of the \$0.7435 is designated solely for the 2016 Public Improvement Bonds Debt Leveling Plan.
- Two cents(2.0¢) of the \$0.7435 is designated solely for the 2019 Courthouse Debt Leveling Plan.

SECTION 8. LEVY OF PRIVILEGE LICENSE AND OTHER TAXES. To the extent authorized by law, there is hereby levied all County license taxes as authorized by Chapters 105 and 153A of the North Carolina General Statutes (see list of Privilege Licenses in the Appendices of the 2020-2021 Annual Budget Document) and such other taxes as provided in the ordinances and resolutions duly adopted by the Board of Commissioners.

SECTION 9. TAX LEVIES FOR FIRE AND FIRE/RESCUE PROTECTION DISTRICTS. Forsyth County shall maintain a separate revenue fund for each fire and fire/rescue protection district set forth in column (1) below. The following special revenue funds have been previously established or are hereby established to account for the collection of taxes for the districts. There is hereby levied an ad valorem property tax in the districts shown below at a rate set forth in column (2) below per one hundred dollars (\$100) assessed valuation of taxable property as listed for taxes as of January 1, 2020, having a situs within the districts shown below. The revenues estimated from these levies are shown in column (3) below. In addition, where indicated, the amount of Fund Balance shown in column (4) below is appropriated and authorized for payment to the appropriate district. The totals shown in column (5) below are hereby appropriated for the legal purposes for which each district was created, i.e., fire protection or fire and rescue protection. Totals shown in column (6) below reflect Sales Tax proceeds allocated to Fire Tax Districts based on the ad valorem method of distribution, to be transferred to the General Fund to support fire services.

(1)	(2)	(3)	(4)	(5)	(6) Sales Tax Proceeds and Transfer
	Тах	Revenue	Fund Balances	Total	to General
District	Rate	Estimated	Utilized	Appropriation	Fund
		* ~~~ * ~~	* • • • • • •	* ~~ (~~	
Beeson Cross Roads	.0950	\$308,496	\$13,000	\$321,496	\$62,514
Beeson Cross Rds. SD	.0950	33,081	1,703	34,784	6,784
Belews Creek	.1100	404,431	17,776	422,207	83,113
City View	.1000	42,989	1,833	44,822	9,098
Clemmons	.0600	1,666,748	133,689	1,800,437	343,199
Forest Hill	.1150	12,570	422	12,992	2,872
Griffith	.0650	149,014	5,276	154,290	30,283
Gumtree	.1000	70,846	2,231	73,077	14,764
Horneytown	.1500	320,423	7,885	328,308	67,902
King (Forsyth County)	.0750	579,360	12,000	591,360	114,207
Lewisville	.0800	1,506,959	56,311	1,563,270	309,960
Mineral Springs	.1150	213,909	13,455	227,364	44,668
Mineral Springs SD	.1150	8,371	603	8,974	1,726
Mt. Tabor	.0850	88,642	2,500	91,142	18,439
Old Richmond	.0950	444,508	19,467	463,975	92,516
Piney Grove	.1400	860,797	31,674	892,471	177,749
Rural Hall	.1050	485,907	26,645	535,690	100,345
Salem Chapel	.1200	109,751	12,133	121,884	22,826
South Fork	.0600	5,856	5,727	11,583	1,229
Talley's Crossing	.1000	199,334	10,846	210,180	43,769
Triangle	.0920	114,909	8,217	123,126	23,271
Union Cross	.1200	338,517	10,006	348,523	69,790
Vienna	.0850	660,052	20,000	680,052	135,968
Walkertown	.1000	388,414	18,593	407,007	104,275
West Bend	.0800	51,649	0	51,649	10,801
Countywide Fire	.0073	766,799	0	766,799	144,994
Total		\$9,832,332	\$431,992	\$10,264,324	\$2,037,062

SECTION 10. EMPLOYEE HEALTH BENEFITS INTERNAL SERVICE FUND. The following financial plan for expenses for the Employee Health Benefits Internal Service Fund is hereby approved.

Estimate	d Revenues	Estimated Expens	es
Premiums	\$29,858,295	Administration Fees	\$ 2,876,197
Net Position	483,302	Claims	26,450,400
		Wellness Clinic	1,000,000
		Operating Supplies	15,000
TOTAL	<u>\$30,341,597</u>		<u>\$30,341,597</u>

SECTION 11. The Proposed 2021-2026 Major Capital Improvements Program included in the Capital Improvements Plan Section of the FY 2020-2021 Annual Budget Document is included for information only. Final approval of any project is subject to subsequent action by the Board of Commissioners.

SECTION 12. GRANTEE ORGANIZATION AGREEMENTS.

- (a) The Board of Commissioners is concerned that the County's strong financial condition at present may create unrealistic expectations among some grantee organizations that County financial support will continue indefinitely or regularly increase in the future. There may also be a perception in the community that the County is always a likely source of financial assistance for various capital fund drives or special projects. The County's first priorities must always be those services and functions which counties are required by law to provide. Because the County's revenues are very responsive to changes in the local economy, even a slight economic downturn might require a reduction or withdrawal of County support for such organizations, projects and fund drives. A caution to this effect shall be added to grant agreements for Fiscal Year 2020-2021.
- (b) All grant agreements shall also provide that grantee organizations shall immediately notify the County of any substantive changes in their other sources of financial support which might cause them to seek additional County funding in the current year, or in future years, which County funding may not be forthcoming or available.

SECTION 13. TEACHER SUPPLEMENTS. It is the intention of the Forsyth County Board of Commissioners that teacher supplement payments funded by the County be used solely to supplement teacher compensation. The Board of Education shall report back to the Board of Commissioners a teacher supplement schedule demonstrating progress toward achieving the goal of having a teacher supplement that is competitive with the top five school systems in North Carolina.

SECTION 14. ARTICLE 46 SALES TAX REVENUE. On March 3, 2020, the citizens of Forsyth County approved the Article 46 Sales Tax Referendum which will provide additional funding to the County which may be used for any purpose. Due to the distribution of local option sales taxes by the State of North Carolina, there is a three month delay between the time sales taxes are collected and when they are ultimately distributed to Forsyth County. As these funds will be allocated to the Board of Education for additional teacher supplements, it is essential to clarify how these funds will be distributed. The Chief Financial Officer is hereby directed to remit 1/12th of the \$11,050,000 projected revenue from Article 46 Sales Taxes on a monthly basis beginning in August 2020. Once the collections for the entire fiscal year have been realized, an amendment to the Budget Ordinance will be developed to reconcile actual collections and distributions. It is the intent of the Forsyth County Board of Commissioners that revenue generated from Article 46 will be used entirely for supplemental income plus requisite matching benefits for teachers over and above the base year funding level and these funds will not be used to supplant any prior current expense of the Board of Education's budget. To establish a baseline for teacher supplements, the Board of Education shall report the amount it paid for teacher supplements plus requisite matching benefits in Fiscal/School Year 2019-20, excluding the \$3,696,017 funded by the County with the temporary 1-cent property tax. Article 46 sales tax revenue shall not be used to supplant amounts paid for teacher supplements and shall be used to supplement the baseline amount.

SECTION 15. BOARD DIRECTED INITIATIVES.

- 1. Work with the Winston-Salem/Forsyth County School System to examine the current funding formula and make recommendations to ensure that county appropriations are sufficient to support the funding needs of the school system while recognizing the financial resources of the County.
- 2. Given the uncertainty of the impact of the COVID-19 pandemic, staff is directed to complete a year-end review of budget vs. actual results for Fiscal Year 2019-2020 and a first quarter review of operational results for Fiscal Year 2020-2021 by November 30, 2020. Should the financial position of the County be better than expected, staff is directed to review Alternate Service Level requests.
- 3. Based on the relatively low cost of borrowing, investigate the possibility of issuing the final installment of General Obligation bonds related to the November 2016 referendum originally scheduled to be issued in 2023 to include the impact on Forsyth County's Debt Policy as well as the feasibility of completing projects in a timely manner to avoid arbitrage issues.

4. Develop a process of accepting and reviewing requests for funding from outside agencies with the goal of ensuring a fair and efficient process where organizations submit comparable and relevant information to aid the Board of Commissioners in funding decisions, possibly outside of the annual budget process.

<u>SECTION 16. PAY-GO PROJECTS</u>. The table below identifies projects to be funded if sufficient pay-go funds are available. Final approval of any project is subject to subsequent action by the Board of Commissioners.

1.	Kaleideum	\$23,850,000
2.	HRIS and Financial System	\$3,000,000
3.	Radio System	\$2,000,000
4.	Tanglewood Clubhouse	\$2,400,000
5.	LifePak Defibrillator Replacement	<u>\$1,295,000</u>
	Total Pay-Go Projects	<u>\$32,545,000</u>

SECTION 17. This Ordinance shall become effective July 1, 2020.

Financial Pathways	Behavioral Health Services	\$30,000
GreenTree Peer Center	Peer Support Services	\$35,000
Mental Health Association of Forsyth	Behavioral Health Services	\$25,000
MOJI Coffee and More	\$30,000 for Trade Street location and \$34,381 for Library location	\$64,381
NAMI Northwest	Peer Support Services	\$6,000
Urban League	Behavioral Health Services	\$30,000
Cardinal Innovations	Mental Health First Aid Training	\$25,000
Insight Human Services	DATA Program	\$140,000
Wellpath/CCS	DATA Program – Vivitrol Injections	\$62,500
Wake Forest Baptist Health	Faith Health Chaplaincy Program	\$75,000
Senior Services	\$320,000 for Meals on Wheels and \$38,900 for Operating Support	\$358,900
Shepherd's Center	\$29,100 for Winston-Salem and \$19,400 for Kernersville	\$48,500
The Children's Center of Surry	JCPC	\$94,231
Insight Human Services	JCPC	\$50,000
Authoring Action	JCPC	\$72,530
Exchange Club Center for the Prevention of Child Abuse of NC, Inc.	JCPC	\$81,522
Family Services, Inc.	JCPC	\$121,684
YWCA	JCPC	\$152,160
Triad Restorative Justice	JCPC	\$123,000
Aspire Youth and Family, Inc.	JCPC	\$179,288
Experiment in Self-Reliance	IDA Program Support	\$33,800
The IDA & Asset Building Collaborative	VistaCorps	\$7,950
United Way	Small Business IDA Funding	\$10,000
Downtown Winston-Salem Partnership	Economic Development Services	\$20,000
Kernersville Chamber of Commerce	Economic Development Services	\$5,172
Winston-Salem Chamber of Commerce	Economic Development Services	\$185,000
Piedmont Film Commission	Economic Development Services	\$30,000
HARRY Veterans	Operating Support	\$24,250
Experiment in Self-Reliance	Operating Support	\$25,894
Winston-Salem Foundation – Neighbors for Better Neighborhoods	Operating Support	\$1,807
United Way – Ten Year Plan	Operating Support	\$7,464
SHARE Cooperative	Operating Support	\$4,850
Children's Law Center	Operating Support	\$33,950
Kaleideum	Operating Support	\$266,750
Old Salem	Operating Support	\$48,500
RiverRun Film Festival	Operating Support	\$14,550
Arts Council	\$24,250 for Operating Support and \$72,750 for Programming at Tanglewood and Triad Park	\$97,000
North Carolina Black Repertory Company	Operating Support	\$63,050

Appendix A